## Catalyzing Opportunity

**LISC CHARLOTTE** 

With residents and partners, LISC forges resilient and inclusive communities of opportunity across America-great places to live, work, visit, do business and raise families.



#### **LISC Charlotte Year 1**

**Opened** in March 2019

**Secured** seed funding from local and National partners for operations

#### Five Local Staff hired

Adopted Historic West End neighborhood for Comprehensive Community Development; targeting other neighborhoods

Managing CHOIF, a \$50M multi-family, mixed income rental housing fund.

**Cultivating** community development resources, including technical assistance and trainings for local CDCs and Businesses

**Raising** national funding to support local Charlotte programmatic activity

**Creating** local and national partnerships for social justice and equity

**Local Advocacy** for issues like housing, safety and violence/crime reduction

**Building capacity** of neighborhood associations and CDCs



#### **Collective Input Year 1**

Local Advisory Committee LAC, launched in August 2019 with quarterly meetings.

- Consists of local stakeholders, funders, etc.
- Works in an advisory capacity to the Executive Director
- Vice-Chair, Jada Grandy-Mock, Senior Vice President, Chief Corporate Community Development Officer at Fifth Third Bank
- Twenty-five individuals have accepted to be on the LAC

**Grassroots Advisory Committee GAC**, launched in August 2019 with quarterly meetings.

- Consists of 29 community leaders, advocates, artists, academics and direct service providers.
- Reflective of current needs of the greater Charlotte residents
- Committee will participate in other initiatives as deem fit, e.g. carry out community outreach on COVID related resources.





#### **Charlotte Housing Opportunity Investment Fund - Administrator**

- \$53M raised by Foundation For The Carolinas, managed by LISC
- Finance up to 1,500 mixed income, multi-family units of housing
- Total of 3 Request For Proposals Rounds completed:
  - Allocated \$26.1M for 1214 rental units
    - Plus, additional 341 units for NOAH project funded through \$600k LISC grant
    - Remaining funding allocated for NOAH projects
  - Leveraged with \$28M of City and Investor low-cost-debt dollars

AMI	# Units	%
30%	267	22%
50%	37	3%
60%	453	37%
80%	385	32%
Unrestricted / >80%	72	6%
Total Units	1214	100%



#### City of Charlotte & LISC: Micro Business Relief Fund

- Program was established to provide relief to businesses during the beginning of the pandemic
- \$1M CDBG for Micro-Businesses / \$10K per business
- LISC as Administrator:
  - Outreach efforts i.e. grassroots, etc.
  - Program design Local Office designed policy manual using CDBG guidelines
  - Application design using FormAssembly
  - Document retrieval
  - Grant agreement design and execution
  - Deployment via ACH (reimbursement agreement)
  - Follow-up and technical assistance

- Business was located in Opportunity Corridor
- Business owner income met income guidelines, at or below 80% AMI
- Program (Completed July 2020) Impact:
  - 313 businesses applied
  - 130 businesses were eligible (located within opportunity corridors)
  - 79 businesses were funded during start of pandemic
  - \$790,000 disbursed to local businesses May to July 2020



#### LISC Additional COVID Small Business Relief Efforts:

# LISC Deployed \$3.17 Million

In Small Business Relief Grants and Payment Protection Program Relief

AS OF DEC. 31, 2020



Entrepreneurs of Color 69.1%

Woman-Owned

142

Charlotte area businesses have received grants and/or PPP Average Grant Size: \$10k - \$20k

**Disbursed over \$107K** in funding to three BDOs to provide technical assistance to small businesses: Carolina Small Business Development Fund, Aspire Community Capital and The Women's Institute.



#### Year 1 LISC Charlotte Accomplishments (Key highlights only)

- Secured seed funding from local and National partners for operations
- NFL turf field installed via the NFL Foundation Grassroots Program in Chestnut Park.
- National grant for \$625k from Ally Financial to support a three year partnership with INLIVIAN to expand services for their Destination Homeownership Program.
- A \$500k grant in partnership with Fannie Mae and Atrium Health to research a financial structure supporting SDOH services for affordable housing developments.
- Staff held meetings with CMPD to discuss safety and strategies to implement in the HWE corridor. Act as Advisor to other stakeholders regarding safety initiatives.

- As part of LISC's \$25k commitment to Historic West End Partners, LISC has provided Capacity Mapping modules to HWEP members.
   Continues to provide ongoing support to HWEP including additional operational funding slated for 2021.
- HWE Stakeholder Group meetings implemented to allow community residents, business owners and/or other stakeholders to discuss community initiatives and receive updates on projects happening on the corridor.
- LISC completed the Small Business
  Displacement Roundtable discussion with report shared with the City of Charlotte staff.



#### Year 1 LISC Charlotte Accomplishments (Key highlights only)

- LISC will deploy approximately \$400k in HUD Section 4 funding to non-profits by 2022.
- Secured \$200k from Lowe's for HWE neighborhood revitalization efforts resulting in additional funding provided to National offices for small businesses.
- Pipeline lending project approved consists of a revolving \$300,000 to be used in conjunction with the City of Charlotte for the rehabilitation of 6 single family homes.
- Staff is currently reviewing lending opportunities to partner with the City of Charlotte's Economic Development Department on commercial projects on the West Side of Charlotte.

- Local Advisory Committee and Grassroots Advisory Committee fully established. Meets once per quarter with LAC sub-committees meeting periodically.
- Secured \$1M and \$125k from US Bank to be used for homeownership/rental financing and small business technical assistance, respectively.
- Completed Capitol Hill visits in October 2019 and continued to support national and local policy efforts including tax credit legislation, Source Of Income Discrimination Ordinance conversations, etc.







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### Thank you!

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